



JOHN CHIANG
California State Controller

May 22, 2014

Ann-Marie Gabel, Vice President of Administrative Services
Long Beach Community College District
4901 East Carson Street, T-2044
Long Beach, CA 90808

Dear Ms. Gabel:

The State Controller's Office reviewed the costs claimed by the Long Beach Community College District for the legislatively mandated Integrated Waste Management (IWM) Program (Chapter 1116, Statutes of 1992; and Chapter 764, Statutes of 1999) for the period of July 1, 2000, through June 30, 2011. We conducted our review under the authority of Government Code sections 12410, 17558.5, and 17561. Our review was limited to ensuring that offsetting savings were properly reported in accordance with program requirements.

The district claimed \$279,043 for the mandated program. Our review found that \$98,710 is allowable (\$109,678 less a \$10,968 penalty for filing late claims) and \$180,333 is unallowable. The costs are unallowable because the district did not report any offsetting savings realized as a result of implementing its IWM plan, as described in the attached Summary of Program Costs, Summary of Offsetting Savings Calculations, and the Finding and Recommendation. The State made no payments to the district. The State will pay \$98,710, contingent upon available appropriations.

If you have any questions, please contact Jim L. Spano, Chief, Mandated Cost Audits Bureau, by phone at (916) 323-5849.

Sincerely,

Original signed by

JEFFREY V. BROWNFIELD, CPA
Chief, Division of Audits

JVB/kw

Attachments

RE: S14-MCC-902

Ann-Marie Gabel

Vice President of Administrative Services -2-

May 22, 2014

cc: Robert Rapoza, Internal Audit Manager
Long Beach Community College District
John Thompson, Director of Fiscal Services
Long Beach Community College District
Timothy Wootton, Director of District Facilities
Long Beach Community College District
Christine Atalig, Specialist, College Finance and Facilities Planning
California Community Colleges Chancellor's Office
Mollie Quasebarth, Principal Program Budget Analyst
Education Systems Unit, California Department of Finance
Mario Rodriguez, Finance Budget Analyst
Education Systems Unit, California Department of Finance
Jay Lal, Manager
Division of Accounting and Reporting
State Controller's Office

Attachment 1— Summary of Program Costs July 1, 2000, through June 30, 2011

Cost Elements	Actual Costs Claimed	Allowable per Review	Review Adjustment ¹
<u>July 1, 2000, through June 30, 2001</u>			
Direct costs:			
Contract services	\$ 24,995	\$ 24,995	\$ —
Total direct costs	24,995	24,995	—
Less offsetting savings ²	—	(8,286)	(8,286)
Subtotal	24,995	16,709	(8,286)
Less late filing penalty ³	—	(1,671)	(1,671)
Total program costs	<u>\$ 24,995</u>	15,038	<u>\$ (9,957)</u>
Less amount paid by the State		—	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ 15,038</u>	
<u>July 1, 2001, through June 30, 2002</u>			
Direct costs:			
Contract services	\$ 19,950	\$ 19,950	\$ —
Fixed assets	13,529	13,529	—
Total direct costs	33,479	33,479	—
Less offsetting savings ²	—	(10,100)	(10,100)
Subtotal	33,479	23,379	(10,100)
Less late filing penalty ³	—	(2,338)	(2,338)
Total program costs	<u>\$ 33,479</u>	21,041	<u>\$ (12,438)</u>
Less amount paid by the State		—	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ 21,041</u>	
<u>July 1, 2002, through June 30, 2003</u>			
Direct costs:			
Salaries and benefits	\$ 177	\$ 177	\$ —
Contract services	32,750	32,750	—
Total direct costs	32,927	32,927	—
Indirect costs	62	62	—
Total direct and indirect costs	32,989	32,989	—
Less offsetting savings ²	—	(12,028)	(12,028)
Subtotal	32,989	20,961	(12,028)
Less late filing penalty ³	—	(2,096)	(2,096)
Total program costs	<u>\$ 32,989</u>	18,865	<u>\$ (14,124)</u>
Less amount paid by the State		—	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ 18,865</u>	

Attachment 1 (continued)

Cost Elements	Actual Costs Claimed	Allowable per Review	Review Adjustment ¹
<u>July 1, 2003, through June 30, 2004</u>			
Direct costs:			
Salaries and benefits	\$ 6,051	\$ 6,051	\$ —
Contract services	41,985	41,985	—
Fixed assets	56,273	56,273	—
Total direct costs	104,309	104,309	—
Indirect costs	2,021	2,021	—
Total direct and indirect costs	106,330	106,330	—
Less offsetting savings ²	—	(57,701)	(57,701)
Subtotal	106,330	48,629	(57,701)
Less late filing penalty ³	—	(4,863)	(4,863)
Total program costs	<u>\$ 106,330</u>	43,766	<u>\$ (62,564)</u>
Less amount paid by the State		—	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ 43,766</u>	
<u>July 1, 2004, through June 30, 2005</u>			
Direct costs:			
Salaries and benefits	\$ 5,367	\$ 5,367	\$ —
Contract services	23,900	23,900	—
Total direct costs	29,267	29,267	—
Indirect costs	1,736	1,736	—
Total direct and indirect costs	31,003	31,003	—
Less offsetting savings ²	—	(59,175)	(59,175)
Subtotal	31,003	(28,172)	(59,175)
Adjustment to eliminate negative balance	—	28,172	28,172
Total program costs	<u>\$ 31,003</u>	—	<u>\$ (31,003)</u>
Less amount paid by the State		—	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ —</u>	
<u>July 1, 2005, through June 30, 2006</u>			
Direct costs:			
Salaries and benefits	\$ 7,748	\$ 7,748	\$ —
Contract services	5,050	5,050	—
Total direct costs	12,798	12,798	—
Indirect costs	2,624	2,624	—
Total direct and indirect costs	15,422	15,422	—
Less offsetting savings ²	—	(19,127)	(19,127)
Subtotal	15,422	(3,705)	(19,127)
Adjustment to eliminate negative balance	—	3,705	3,705
Total program costs	<u>\$ 15,422</u>	—	<u>\$ (15,422)</u>
Less amount paid by the State		—	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ —</u>	

Attachment 1 (continued)

Cost Elements	Actual Costs Claimed	Allowable per Review	Review Adjustment ¹
<u>July 1, 2006, through June 30, 2007</u>			
Direct costs:			
Salaries and benefits	\$ 7,946	\$ 7,946	\$ —
Indirect costs	2,598	2,598	—
Total direct and indirect costs	10,544	10,544	—
Less offsetting savings ²	—	(19,819)	(19,819)
Subtotal	10,544	(9,275)	(19,819)
Adjustment to eliminate negative balance	—	9,275	9,275
Total program costs	<u>\$ 10,544</u>	—	<u>\$ (10,544)</u>
Less amount paid by the State		—	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ —</u>	
<u>July 1, 2007, through June 30, 2008</u>			
Direct costs:			
Salaries and benefits	\$ 6,725	\$ 6,725	\$ —
Indirect costs	2,378	2,378	—
Total direct and indirect costs	9,103	9,103	—
Less offsetting savings ²	—	(16,989)	(16,989)
Subtotal	9,103	(7,886)	(16,989)
Adjustment to eliminate negative balance	—	7,886	7,886
Total program costs	<u>\$ 9,103</u>	—	<u>\$ (9,103)</u>
Less amount paid by the State		—	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ —</u>	
<u>July 1, 2008, through June 30, 2009</u>			
Direct costs:			
Salaries and benefits	\$ 6,077	\$ 6,077	\$ —
Indirect costs	2,095	2,095	—
Total direct and indirect costs	8,172	8,172	—
Less offsetting savings ²	—	(18,190)	(18,190)
Subtotal	8,172	(10,018)	(18,190)
Adjustment to eliminate negative balance	—	10,018	10,018
Total program costs	<u>\$ 8,172</u>	—	<u>\$ (8,172)</u>
Less amount paid by the State		—	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ —</u>	

Attachment 1 (continued)

Cost Elements	Actual Costs Claimed	Allowable per Review	Review Adjustment ¹
<u>July 1, 2009, through June 30, 2010</u>			
Direct costs:			
Salaries and benefits	\$ 4,063	\$ 4,063	\$ —
Indirect costs	1,490	1,490	—
Total direct and indirect costs	5,553	5,553	—
Less offsetting savings ²	—	(19,048)	(19,048)
Subtotal	5,553	(13,495)	(19,048)
Adjustment to eliminate negative balance	—	13,495	13,495
Total program costs	<u>\$ 5,553</u>	—	<u>\$ (5,553)</u>
Less amount paid by the State		—	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ —</u>	
<u>July 1, 2010, through June 30, 2011</u>			
Direct costs:			
Salaries and benefits	\$ 1,051	\$ 1,051	\$ —
Indirect costs	402	402	—
Total direct and indirect costs	1,453	1,453	—
Less offsetting savings ²	—	(4,805)	(4,805)
Subtotal	1,453	(3,352)	(4,805)
Adjustment to eliminate negative balance	—	3,352	3,352
Total program costs	<u>\$ 1,453</u>	—	<u>\$ (1,453)</u>
Less amount paid by the State		—	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ —</u>	
<u>Summary: July 1, 2000, through June 30, 2011</u>			
Direct costs:			
Salaries and benefits	\$ 45,205	\$ 45,205	\$ —
Contract services	148,630	148,630	—
Fixed assets	69,802	69,802	—
Total direct costs	263,637	263,637	—
Indirect costs	15,406	15,406	—
Total direct and indirect costs	279,043	279,043	—
Less offsetting savings	—	(245,268)	(245,268)
Subtotal	279,043	33,775	(245,268)
Adjustment to eliminate negative balance	—	75,903	75,903
Subtotal	279,043	109,678	(169,365)
Late filing penalty	—	(10,968)	(10,968)
Total program costs	<u>\$ 279,043</u>	98,710	<u>\$ (180,333)</u>
Less amount paid by the State		—	
Allowable costs claimed in excess of (less than) amount paid		<u>\$ 98,710</u>	

Attachment 1 (continued)

¹ See Attachment 3, Finding and Recommendation.

² See Attachment 2, Summary of Offsetting Savings Calculations.

³ The district filed its fiscal year (FY) 2000-01 through FY 2003-04 initial reimbursement claims after the due date specified in Government Code section 17560. Pursuant to Government Code section 17561, subdivision (d)(3), the State assessed a late filing penalty equal to 10% of allowable costs, with no maximum penalty amount (for claims filed on or after September 30, 2002).

**Attachment 2—
Summary of Offsetting Savings Calculations
July 1, 2000, through June 30, 2011**

Cost Elements	Offsetting Savings Reported	Offsetting Savings Realized			Review Adjustment ¹
		July - December	January - June	Total	
<u>July 1, 2000, through June 30, 2001</u>					
Maximum required diversion percentage		25.00%	25.00%		
Actual diversion percentage		÷ 25.47%	÷ 25.47%		
Allocated diversion percentage		98.15%	98.15%		
Tonnage diverted	×	(116.00)	×	(116.00)	
Statewide average landfill fee per ton	×	\$36.39	×	\$36.39	
Offsetting savings, FY 2000-01	\$ —	\$ (4,143)	\$ (4,143)	\$ (8,286)	\$ (8,286)
<u>July 1, 2001, through June 30, 2002</u>					
Maximum required diversion percentage		25.00%	50.00%		
Actual diversion percentage		÷ 25.47%	÷ 31.91%		
Allocated diversion percentage ²		98.15%	100.00%		
Tonnage diverted	×	(116.00)	×	(164.70)	
Statewide average landfill fee per ton	×	\$36.39	×	\$36.17	
Offsetting savings, FY 2001-02	\$ —	\$ (4,143)	\$ (5,957)	\$ (10,100)	\$ (10,100)
<u>July 1, 2002, through June 30, 2003</u>					
Maximum required diversion percentage		50.00%	50.00%		
Actual diversion percentage		÷ 31.91%	÷ 31.57%		
Allocated diversion percentage ²		100.00%	100.00%		
Tonnage diverted	×	(164.70)	×	(164.85)	
Statewide average landfill fee per ton	×	\$36.17	×	\$36.83	
Offsetting savings, FY 2002-03	\$ —	\$ (5,957)	\$ (6,071)	\$ (12,028)	\$ (12,028)
<u>July 1, 2003, through June 30, 2004</u>					
Maximum required diversion percentage		50.00%	50.00%		
Actual diversion percentage		÷ 31.57%	÷ 92.13%		
Allocated diversion percentage ²		100.00%	54.27%		
Tonnage diverted	×	(164.85)	×	(2,476.20)	
Statewide average landfill fee per ton	×	\$36.83	×	\$38.42	
Offsetting savings, FY 2003-04	\$ —	\$ (6,071)	\$ (51,630)	\$ (57,701)	\$ (57,701)
<u>July 1, 2004, through June 30, 2005</u>					
Maximum required diversion percentage		50.00%	50.00%		
Actual diversion percentage		÷ 92.13%	÷ 50.89%		
Allocated diversion percentage		54.27%	98.25%		
Tonnage diverted	×	(2,476.20)	×	(196.90)	
Statewide average landfill fee per ton	×	\$38.42	×	\$39.00	
Offsetting savings, FY 2004-05	\$ —	\$ (51,630)	\$ (7,545)	\$ (59,175)	\$ (59,175)

Attachment 2 (continued)

Cost Elements	Offsetting Savings Reported	Offsetting Savings Realized			Review Adjustment ¹
		July - December	January - June	Total	
<u>July 1, 2005, through June 30, 2006</u>					
Maximum required diversion percentage		50.00%	50.00%		
Actual diversion percentage		÷ 50.89%	÷ 60.55%		
Allocated diversion percentage		98.25%	82.58%		
Tonnage diverted	×	(196.90)	×	(304.90)	
Statewide average landfill fee per ton	×	\$39.00	×	\$46.00	
Offsetting savings, FY 2005-06	\$ —	\$ (7,545)	\$ (11,582)	\$ (19,127)	\$ (19,127)
<u>July 1, 2006, through June 30, 2007</u>					
Maximum required diversion percentage		50.00%	50.00%		
Actual diversion percentage		÷ 60.55%	÷ 51.92%		
Allocated diversion percentage		82.58%	96.30%		
Tonnage diverted	×	(304.90)	×	(178.20)	
Statewide average landfill fee per ton	×	\$46.00	×	\$48.00	
Offsetting savings, FY 2006-07	\$ —	\$ (11,582)	\$ (8,237)	\$ (19,819)	\$ (19,819)
<u>July 1, 2007, through June 30, 2008</u>					
Maximum required diversion percentage		50.00%	50.00%		
Actual diversion percentage		÷ 51.92%	÷ 51.92%		
Allocated diversion percentage		96.30%	96.30%		
Tonnage diverted	×	(178.20)	×	(178.20)	
Statewide average landfill fee per ton	×	\$48.00	×	\$51.00	
Offsetting savings, FY 2007-08	\$ —	\$ (8,237)	\$ (8,752)	\$ (16,989)	\$ (16,989)
<u>July 1, 2008, through June 30, 2009</u>					
Maximum required diversion percentage		50.00%	50.00%		
Actual diversion percentage		÷ 51.92%	÷ 51.92%		
Allocated diversion percentage		96.30%	96.30%		
Tonnage diverted	×	(178.20)	×	(178.20)	
Statewide average landfill fee per ton	×	\$51.00	×	\$55.00	
Offsetting savings, FY 2008-09	\$ —	\$ (8,752)	\$ (9,438)	\$ (18,190)	\$ (18,190)
<u>July 1, 2009, through June 30, 2010</u>					
Maximum required diversion percentage		50.00%	50.00%		
Actual diversion percentage		÷ 51.92%	÷ 51.92%		
Allocated diversion percentage		96.30%	96.30%		
Tonnage diverted	×	(178.20)	×	(178.20)	
Statewide average landfill fee per ton	×	\$55.00	×	\$56.00	
Offsetting savings, FY 2009-10	\$ —	\$ (9,438)	\$ (9,610)	\$ (19,048)	\$ (19,048)

Attachment 2 (continued)

Cost Elements	Offsetting Savings Reported	Offsetting Savings Realized			Review Adjustment ¹
		July - December	January - June	Total	
<u>July 1, 2010, through June 30, 2011</u>					
Maximum required diversion percentage		50.00%	—		
Actual diversion percentage		÷ 51.92%	÷ —		
Allocated diversion percentage		96.30%	—		
Tonnage diverted	×	(89.10)	×	—	
Statewide average landfill fee per ton	×	\$56.00	×	—	
Offsetting savings, FY 2010-11	\$ —	\$ (4,805)	\$ —	\$ (4,805)	\$ (4,805)
<u>Summary: July 1, 2000, through June 30, 2011</u>	<u>\$ —</u>	<u>\$ (122,303)</u>	<u>\$ (122,965)</u>	<u>\$ (245,268)</u>	<u>\$ (245,268)</u>

¹ See Attachment 3, Finding and Recommendation.

² Long Beach City College did not achieve the maximum required diversion percentage in either calendar year 2002 or 2003. Therefore, 100% of the tonnage diverted is offsetting savings realized by the district.

Attachment 3— Finding and Recommendation July 1, 2000, through June 30, 2011

**FINDING—
Unreported offsetting
savings**

The district did not report any offsetting savings on its mandated cost claims for the review period. We found that the district realized savings of \$245,268 from implementation of its integrated waste management (IWM) plan.

We informed Ann-Marie Gabel, Vice President of Administrative Services, of the review finding via email on May 5, 2014. On May 14, 2014, Robert Rapoza, Internal Audit Manager, responded that the district has reviewed the supporting documentation and has no questions regarding the finding.

The following table summarizes the unreported offsetting savings by fiscal year:

Fiscal Year	Offsetting Savings Reported	Offsetting Savings Realized	Review Adjustment
2000-01	\$ —	\$ (8,286)	\$ (8,286)
2003-04	—	(10,100)	(10,100)
2004-05	—	(12,028)	(12,028)
2003-04	—	(57,701)	(57,701)
2004-05	—	(59,175)	(59,175)
2005-06	—	(19,127)	(19,127)
2006-07	—	(19,819)	(19,819)
2007-08	—	(16,989)	(16,989)
2008-09	—	(18,190)	(18,190)
2009-10	—	(19,048)	(19,048)
2010-11	—	(4,805)	(4,805)
Total	\$ —	\$ (245,268)	\$ (245,268)

On March 25, 2004, the Commission on State Mandates (CSM) adopted the statement of decision for the IWM Program. The CSM determined that Chapter 1116, Statutes of 1992; and Chapter 764, Statutes of 1999, imposed upon community college districts a state mandate reimbursable under Government Code section 17561, commencing July 1, 1999.

The program’s parameters and guidelines establish the state mandate and define the reimbursement criteria. The CSM adopted the parameters and guidelines on March 30, 2005.

In March 2007, the Department of Finance and the IWM Board filed a petition for a Writ of Mandate requesting the CSM to issue new parameters and guidelines that give full consideration to the community colleges’ cost savings (e.g., avoided landfill disposal fees) and revenues (from recyclables) by complying with the test claim statutes. The Judgment and a Writ of Mandate were issued on June 30, 2008, ordering the CSM to amend the parameters and guidelines to require community college districts to identify and offset from their claims cost savings realized as a result of implementing their plan.

On September 26, 2008, the CSM amended the parameters and guidelines to the original period of reimbursement because the court's decision interprets the test claim statutes as a question of law.

In compliance with Government Code section 17558, the State Controller's Office issues claiming instructions to assist community college districts in claiming mandated-program reimbursable costs.

The parameters and guidelines (section VIII. Offsetting Cost Savings) state:

Reduced or avoided costs realized from implementation of the community college districts' Integrated Waste Management Plans shall be identified and offset from this claim as cost savings, consistent with the direction for revenue in Public Contract Code sections 12167 and 12167.1.

Public Contract Code sections 12167 and 12167.1 require agencies in state-owned and state-leased buildings to deposit all revenues from the sale of recyclables into the IWM Account in the IWM Fund. The revenues are to be continuously appropriated to the Board for the purpose of offsetting recycling program costs. For the review period, the district did not remit to the State the savings realized from implementation of its IWM plan.

Offsetting Savings Calculation

The CSM's Final Staff Analysis of the proposed amendments to the parameters and guidelines (Item #8—CSM hearing of September 26, 2008) state:

. . . cost savings may be calculated from the annual solid waste disposal reduction or diversion rates that community colleges must annually report to the Board pursuant to Public Resources Code section 42926, subdivision (b)(1).

To compute the savings amount, we multiplied the allocated diversion percentage by the tonnage diverted, and then multiplied the total by the avoided landfill disposal fee, as follows:

$$\begin{array}{rcccl}
 & & \text{Allocated Diversion \%} & & \\
 & & \text{┌───────────┐} & & \\
 & & \text{Maximum} & & \text{Avoided} \\
 \text{Offsetting} & & \text{Required} & & \text{Landfill} \\
 \text{Savings} & = & \frac{\text{Diversion \%}}{\text{Actual}} & \times & \text{Disposal Fee} \\
 \text{Realized} & & \text{Diversion \%} & \times & \text{Diverted} & \times & \text{(per Ton)}
 \end{array}$$

This calculation determines the cost that the district did not incur for solid waste disposal as a result of implementing its IWM plan. The offsetting savings calculation is presented in Attachment 2 – Summary of Offsetting Savings Calculations.

Allocated Diversion Percentage

Public Resource Code 42921 requires districts to achieve a solid waste diversion percentage of 25% beginning January 1, 2002, and a 50% diversion percentage by January 1, 2004. The parameters and guidelines state that districts will be reimbursed for all mandated costs incurred to achieve these levels, without reduction when they fall short of stated goals, but not for amounts that exceed these state-mandated levels. Therefore, we allocated the offsetting savings to be consistent with the requirements of the mandated program.

For calendar years 2000 through 2007, we used the actual diversion percentage reported by the district to CalRecycle (formerly the IWM Board) pursuant to Public Resources Code section 42926, subdivision (b)(1).

In 2008, CalRecycle began focusing on “per-capita disposal” instead of a “diversion percentage.” As a result, CalRecycle stopped requiring community college districts to report the actual amount of tonnage diverted, so the annual reports no longer identify a “diversion percentage.” Therefore, we used the 2007 diversion percentage to calculate the offsetting savings for fiscal year (FY) 2007-08 through FY 2010-11. The district did not provide any documentation supporting a different diversion percentage.

Tonnage Diverted

The tonnage diverted is solid waste that the district recycled, composted, and kept out of a landfill.

For calendar years 2000 through 2007, we used the actual tonnage diverted, as reported by the district to CalRecycle pursuant to Public Resources Code section 42926, subdivision (b)(1).

As previously noted, in 2008, CalRecycle stopped requiring community college districts to report the actual amount of tonnage diverted. Therefore, we used the tonnage diverted in 2007 to calculate the offsetting savings for FY 2007-08 through FY 2010-11. The district did not provide any documentation supporting a different amount of tonnage diverted.

Avoided Landfill Disposal Fee (per Ton)

The avoided landfill disposal fee is used to calculate realized savings because the district no longer incurs a cost to dispose of the diverted tonnage at a landfill. For each fiscal year in the review period, we used the statewide average disposal fee provided by CalRecycle. The district did not provide any documentation supporting a different disposal fee.

Recommendation

The IWM Program was suspended in the FY 2011-12 through FY 2013-14 Budget Acts. Further, commencing in FY 2012-13, the district elected to participate in a block grant program, pursuant to Government Code section 17581.7, in lieu of filing annual mandated cost claims. If the program becomes active and if the district chooses to opt out of the block grant program, we recommend that the district offset all savings realized from implementation of its IWM plan.